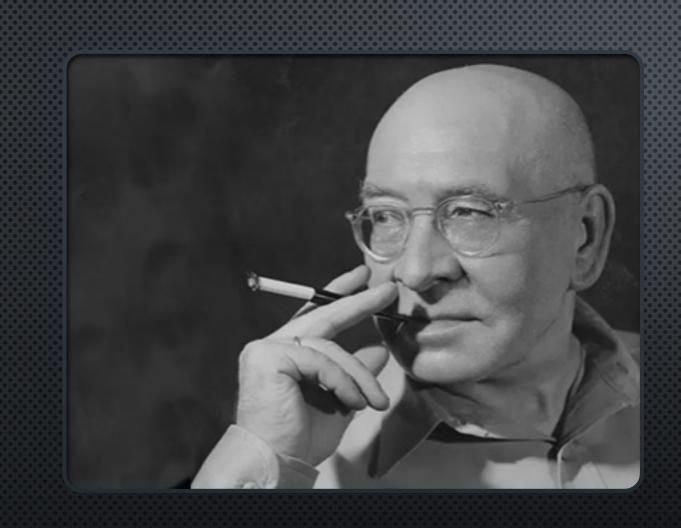
THE PROS & PERILS OF CONTRACT BREWING

BRIAN BUCKMAN, CO-OWNER & HEAD BREWER ILLUMINATED BREW WORKS





ALFRED KORZYBSKI





 Licensed in 2015
 Bombers only
 Grew to 65bbls
 Capacity
 Q4 2017 market forced us to cans



>Instantly grew from 500bbls/year to 1500bbls/year >Moved to cans \succ No added assets, staff & limited vulnerabilities





WHY CONTRACT?

Brewing is capital intensive

To grow from 10bbl brewhouse producing 65bbls of bombers monthly to producing *only* 100bbls of 1 sku of canned beer would have required:

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12 turns or 3 production weeks
Adding 40bbls capacity
Canning machine
More staff
New location
ETC.!!!

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Approx \$40k
Approx \$25-\$40k
Approx \$60-\$75k
Production & Canning (see line 1)
At least \$500k
ETC.!!!

Roughly \$200k before we even start to think about a new location

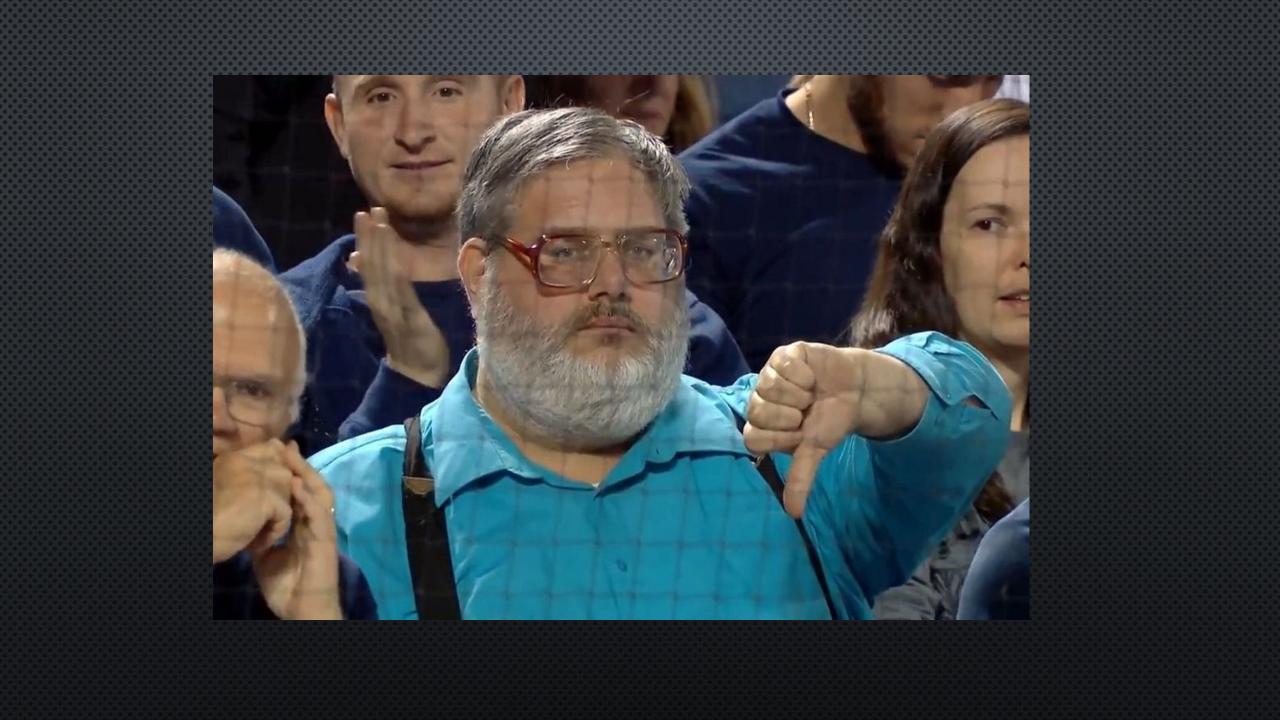
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And that only gets me 1 sku.



Contracting costs approx. \$30/bbl + hops (YMMV)

What You Get:

Aggressive savings on grain & yeast
 QC Lab
 Grows brew staff from 2 to 5 – 8
 Plus the capacity & equipment already mentioned



FINDING THE RIGHT CONTRACTOR

2 Options for Contract Brewing:

1. Fellow brewery that wants to help, needs the money or both.

2. Dedicated Contracting Facility

Less structured, more flexibility
 Friends are often easier to communicate with
 Better collaboration and idea sharing
 More access
 Very often there's no contract, no lawyers

ALWAYS GET A CONTRACT WRITTEN & SIGNED!!!!!

Contract "Do's"

Cost structure

Who is responsible for what materials (ie yeast, hops, etc)
 Terms (deposit & NET15 from last beer picked up ideally)
 Timeline for when beer must be gone
 Curing processes

> Reasonable margin for either party to exit contract

Contract "Do Nots"

Auto-renew
Payment before beer is delivered
Monthly production minimums
Timeline for when beer must be gone
Curing processes
Reasonable margin for either party to exit contract

DEDICATED CONTRACTOR

- Great Central, Octopi, Brew Detroit, etc.
- Larger operations = Better funding
- Better equipment
- > (Often) Better talent
- Understand needs more (ie shipping)
- Better pricing on grains & yeast sharing
- Can have relationships to help develop your business
- > Larger capacity
- Better scheduling
- QC labs tend to be more robust & informed

DEDICATED CONTRACTOR

Less flexibility

- Less access to equipment & staff
- Requires more organization on scheduling and labels
- One amongst sometimes 10, 15, 20 breweries
- > Higher turn over rate
- Staff can get run pretty hard, exhaustion runs downhill

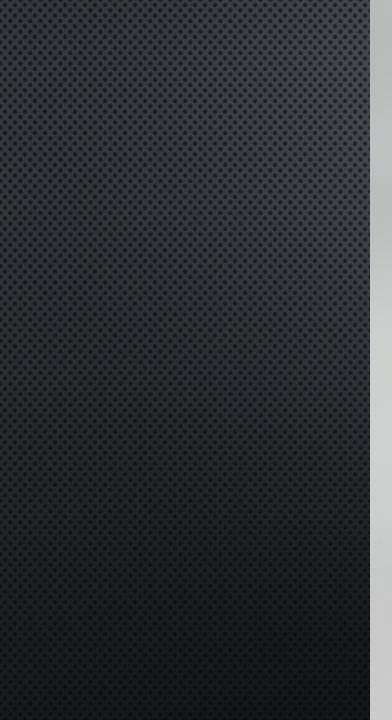
FIND YOUR BEST FIT

Think about your needs clearly, don't be persuaded by fantasy
Options can be limited
How much flexibility vs. How much volume & frequency
Be aggressive to have your needs represented
ALWAYS GET A CONTRACT!!!!!!! AND HAVE IT SIGNED!!!!!!
If possible, keep at least 2 contract relationships going simultaneously

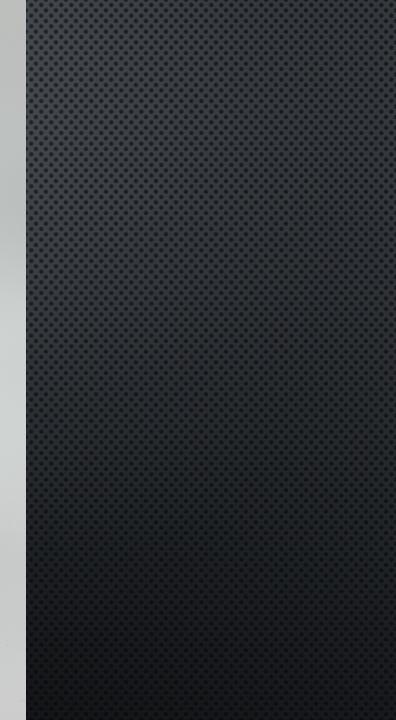
SO WHAT ARE THE PERILS?

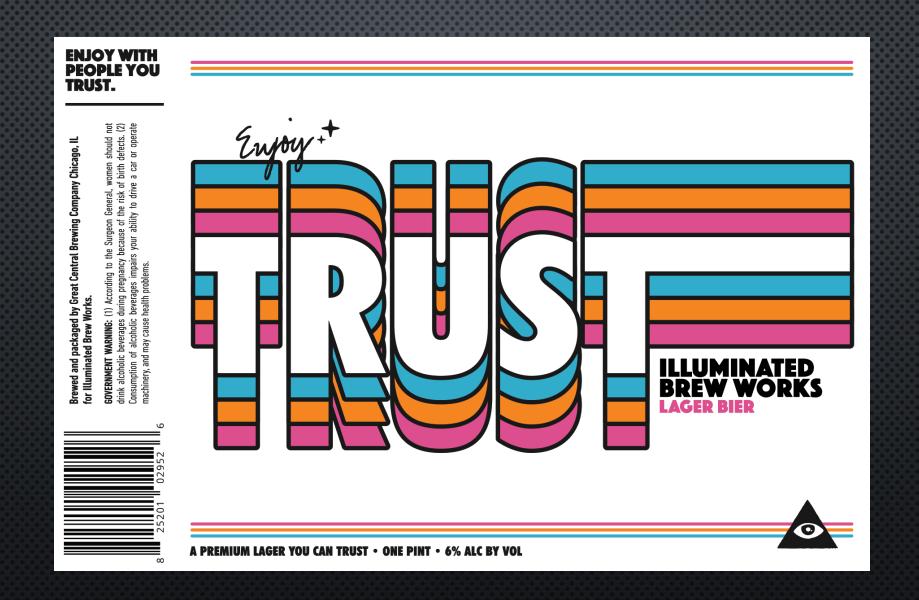
A couple few horror stories...











WHERE WE'VE HAD TROUBLE

Scheduling – equipment goes down, things get backed up
 Shipping – crummy warehouse staff, crummy freight
 Ordering labels, flats, etc gets dropped
 Label approval doesn't happen
 Cross-contamination from diastaticus
 Hop Creep (the trickiest demon of all!)
 COMMUNICATION!!!!!

ALWAYS DO WEEKLY CALLS!!!

ALWAYS ACTIVATE A CONTRACT!!!

KNOW WHEN/WHAT TO FIGHT FOR & WHEN TO ROLL OVER



QUESTIONS?

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